Communiqué.

VINCI CONSTRUCTION UK

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BUSINESS AS USUAL FOR NEW COVENT GARDEN'S FLOWER MARKET TENANTS

The completion of the interim flower market by VINCI Construction UK is a key milestone in the development.

This landmark ten-year project, the largest in the Nine Elms regeneration area, will see the delivery of over 500,000 sq ft of new market facilities across a 37 acre site.

In March 2012, Covent Garden Market Authority selected VSM, a 50/50 joint venture between St. Modwen Properties PLC and VINCI PLC, to deliver the regeneration of the New Covent Garden Market site, including the provision of a modern new market by VINCI Construction UK.

The completion of the interim flower market is a key milestone in the project, providing vacant possession for the demolition of the old flower market to commence. This enabled VSM to release 10 acres of land known as Nine Elms Square for development by Wanda HK.

As the joint venture progresses with the delivery of the new market, a further 10 acres of development land will be released in phases for future transformation into three distinct character areas to be known as Nine Elms Gardens, Nine Elms Grove and Thessaly Road – featuring a vibrant mix of residential, commercial, retail and leisure uses.

Following weeks of pre-planning with the flower market tenants, VINCI Construction UK successfully moved all of the businesses simultaneously to their new temporary facility over the weekend of 1st and 2nd April.

The move was a major logistical operation, which was seamlessly achieved enabling the new interim flower market to commence trading from 4am on 3 April 2017.

"The hard work and determination of each and every member of the project team has led to the successful delivery of this word-class facility."

— Bruno Dupety, Chairman & CEO, VINCI PLC and VINCI Construction UK Limited

PUBLIC BUILDINGS

Fairfield Halls Performance Venue, Croydon

Croydon Council's development company, Brick by Brick, has appointed VINCI Construction UK to complete the refurbishment of Fairfield Halls as part of its £30 million transformation into a state of the art performance venue.

The refurbishment of Fairfield Halls is the first stage of an ambitious regeneration of the Fairfield area which will revitalise and reconnect this part of East Croydon with the rest of the town centre.

STUDENT ACCOMMODATION

University of Bath

Work is underway on the construction of two new student accommodation blocks at the University of Bath. The £27.5 million development will offer 293 en-suite bedrooms in 37 flats arranged around a landscaped courtyard. Each flat will have a kitchen diner and shared social space. There will also be dedicated communal learning spaces including boardroom-style meeting rooms with the latest audio-visual facilities.

The award of this contract follows the successful completion of the 10 West building which provides space for the expansion of the Department of Psychology, a new home for the Institute for Policy Research and a dedicated postgraduate study space.

RAIL

High Praise for the Tottenham Court Road Team

London Underground's Managing Director, Mark Wild, visited the completed project recently along with members of the Taylor Woodrow BAM Nuttall Joint Venture board. Following the visit, they were joined by long-standing project staff to celebrate Tottenham Court Road's achievements, with many congratulations going to all of the team for creating a station that really is world class.

Mark Wild complimented the restoration and painstaking reinstatement work of the iconic Paolozzi Mosaics that are unique to the project, and the installation of permanent artwork by renowned French artist Daniel Buren.

Emma Paolozzi, daughter of Eduardo Paolozzi, recently wrote to the project to express her thanks for the careful restoration that has taken place saying,

"My father would have been very, very touched. In fact I found it emotional knowing how happy it would have made him. If possible, please pass on my very best wishes to those involved and gratitude for taking such care on something so precious."

Whitechapel Team Deliver Lift Shaft Works on Time

The Whitechapel team recently celebrated another key milestone with the completion of lift shaft 8 ready for lift installation to begin. The team overcame a number of challenges, including design constraints, tight tolerances, and a short lead time to complete the work.

Milestone Reached at VSU as More Tunnels Are Opened

The Victoria Station Upgrade team recently achieved a new milestone when Paid Area Link (PAL) 4, 7 and 22 tunnels were opened to the public. The tunnels provide a direct link between the District and Circle line and the new Cardinal Place Entrance, and will help alleviate congestion on the Victoria line platform concourse.

£97 Million Contract at the University of Hull

University Partnerships Programme (UPP) has awarded VINCI Construction UK a £97 million contract to design and build a new accommodation complex at the University of Hull.

Featuring a range of 1,462 single rooms and one-bedroom apartments, the complex will comprise nine blocks, all within the scale and context of the campus and neighbouring buildings.

The contract is part of a £155 million development at the University which will include an urban green and avenue offering facilities on students' doorsteps including a café, convenience store, laundry facilities and formal and informal outdoor areas.

This will be the fifth student accommodation contract the Building division has carried out for UPP.

UPP is the leading provider of campus student accommodation infrastructure and support services in the UK. They have around 32,000 rooms under management or in construction through long term partnerships with 15 leading UK universities.

Crossrail West Stations Team Help Preserve Railway Heritage

After two years of planning, the remaining spans of Southall's iconic Merrick Road footbridge have been dismantled, preparing it for its new life at Didcot Railway Centre where it will eventually be displayed in a new exhibition at the museum. The bridge is of particular significance to the Great Western Society, which aims to preserve the late Victorian/ Edwardian railway network, as it is the location of the Society's creation in 1961.

Andrew Durrant, Scheme Project Manager at Network Rail said:

"'With all the work that Crossrail is doing to make a better railway for tomorrow, it's sometimes easy to forget the treasures of yesterday. When the Great Western Society approached the project, at short notice, to ask that one of the spans be preserved in their museum at Didcot as an example of very fine late Victorian and early Edwardian engineering we were only too happy to accommodate their request. Special thanks go to our contractors, Taylor Woodrow and Murphy, who arranged for the span to be hauled to the Didcot Railway Centre to support railway heritage preservation schemes such as this."

AWARDS

Success at the 2017 CCS Awards

The 2017 Considerate Constructors Scheme Awards took place in April and saw a number of our projects recognised with awards. This success is testament to the effort that goes into ensuring that sites abide by the Code of Considerate Practice and continually strive for best practice. Congratulations to everyone involved!

Victoria Station Upgrade

This year, Taylor Woodrow picked up their fourth consecutive Gold Award and their second Most Considerate Site Runners-Up Award.

Luton Fixed Base Operations

This site was recognised with a Bronze Award for 2017.

Tottenham Court Road Station Upgrade

The team picked up a Silver Award in their final round of the awards for the project.

Cornwall Energy Recovery Centre

The Cornwall team received a Bronze Award in their final round of the awards for the project.

Liberty Point

The exceptional standards delivered on this Building division project were recognised with a Gold Award.

Victoria Dock Portal

The team were recognised with a Silver Award for 2017

Colombo House Refresh

VINCI Facilities picked up a Bronze Award for this project.

Whitechapel C512

Whitechapel were given their third Gold Award since the project began.

HEALTHCARE

Private Investment Construction Framework

PIC
Framework

VINCI Construction UK has been appointed to the new Private Investment Construction (PIC) Framework. Sponsored by Yeovil District Hospital Foundation Trust, the four-year Framework will be a key tool for the delivery of a range of new build and refurbishment projects across the acute, primary care, community care and elderly care sectors, from NHS to private facilities.

The Building division will work across Lots 1 and 2. Lot 1 will provide national coverage across England and Wales and is for projects generally in excess of £10 million, with Lot 2 set up for construction projects below this value and covering the South and Central regions.

LEISURE

Devonshire Park

The Building division is underway with a £34.5 million project to redevelop Devonshire Park in Eastbourne to create a nationally important cultural and tennis destination. The two-year contract will deliver:

- New state of the art conference space and restaurant/café facilities
- Restoration of three listed buildings
- Upgrade of the facilities in all buildings
- Improved tennis facilities
- Distinct park entrance and new and improved public spaces

The project contains significant logistical challenges as parts of the building and park will remain in full operation during the course of the construction work which must not disrupt local events such as the Eastbourne Air Show and Ladies Tennis Championships.

Completion of Cornwell Energy Recovery Centre

A much needed Energy Recovery Centre (CERC) has been completed to overcome the mounting waste problem of depleting landfill capacity.

VINCI Environment UK, a joint venture between Taylor Woodrow and VINCI Environnement France, has completed a much needed Energy Recovery Centre in Cornwall (CERC).

CERC provides an integrated waste management strategy that has the capacity to prevent around 90% of Cornwall's residual waste from going into the ground, as well as providing a source of energy. The facility will process approximately 240,000 tonnes of waste every year and export around 17 megawatts of electricity to the national grid, equivalent to the annual average consumption of more than 21,000 households.

Sustainability and minimisation of the environmental impact of the project throughout its lifecycle has been a key focus. The facility was specifically designed to limit its visual impact which necessitated the incorporation of some complex architectural features such as the curved roof. Locally sourced Cornish stone and a sedum roof further help the buildings blend into the landscape. It also has additional pollution control processes which make it one of the lowest polluting energy recovery facilities in the UK.

RETAIL & COMMERCIAL

The Maurice Wilkes Building, Cambridge

Work has started on the design and construction of the Maurice Wilkes building in Cambridge. The five-storey building on St John's Innovation Park will be the first of its kind to be delivered on a speculative basis within the city's northern cluster for over a decade. Scheduled for completion by June 2018, the Maurice Wilkes building will provide 64,445 sq ft of Grade A office space and will feature an impressive part-double height reception area and roof terrace.

Smyths Toys

VINCI Facilities has been awarded a new contract by Smyths Toys, extending their current five year relationship with this fast growing company which is currently opening in the region of 15 stores per annum. The contract includes the provision of around the clock facilities management services, both reactive and planned, to 102 locations in the UK and Ireland including two distribution centres in Stoke and Corby, as well as Smyths Head Office in Galway, Ireland.

Dixons Carphone

VINCI Facilities has successfully won a new contract for Dixons Carphone planned and reactive maintenance. VINCI Facilities has been working with Dixons Carphone for 11 years, carrying out planned and reactive maintenance on their 1,200 portfolio sites in the UK and Ireland.

Outer Space, Manchester

The Building division is underway with a £12 million contract to construct the Outer Space Project, a purpose built stage facility for large scale TV and film production.

When complete, the 6.8 hectare (17 acre) site, will accommodate over 90,000 sq ft of new buildings to be used for TV and film production and related support activities. Construction of a 30,000 sq ft stage is also included in the contract, thought to be one of the largest purpose-built stages in the world.

A CULTURE OF HIGH PERFORMANCE

by Julian Gatward
Managing Director,
Taylor Woodrow

Creating a performance culture requires a rigorous approach to managing operations - I might even go as far as to say a culture based on discipline, one of the five values of VINCI Construction UK.

Through this discipline we define with our teams what they are responsible and accountable for, we benchmark the work that we undertake and use this information to inform future decisions around our planning and performance. Within those boundaries, we encourage technical innovation and entrepreneurial flair to exceed the desired results.

That's not to say success is only achievable through complex processes and procedures. At VINCI Construction UK we are committed to simplicity by removing complexity, allowing us to move forward with speed and efficiency.

Each business sector and project where we operate has its own strategy to define how we deliver productivity into our working practices. At VINCI Construction UK, our LEAN culture is core to how productivity is embedded into our culture. We have a system of principles, operating practices and tools which focus on enhancing quality, cost and delivery as well as pursuing the most efficient and safe ways of working.

Furthermore, we have management that understands the benefit of our LEAN operations and practitioners who can train delivery people within our business and our supply chain.

Friends and Family Day at Old Oak Common Depot

The Old Oak Common team recently took advantage of a rare opportunity to declassify parts of the site and invite friends and family to visit before the next stage of works in preparing the home for the new Elizabeth line fleet of trains. Younger visitors took part in a drawing competition, learnt about the importance of wearing hearing protection on site, sat in some items of plant and met the Considerate Constructors Scheme's Ivor Goodsite.

M4 in Top 20 of Prince's Trust Future Steps Challenge

The Future Steps challenge is a team fundraising event from The Prince's Trust that aims to help supporters get fit with fellow employees whilst having fun and raising funds to help young people transform their lives. Teams walk a minimum of 1,680,000 steps (795 miles) over a four-week period and each team must raise at least £250. The M4 Corridor around Newport project entered two teams that both smashed the target number of steps and ended up in the top 20 for the challenge – well done to everyone involved.

Construct with us Event at Chase Farm

Integrated Health Projects (IHP) Chase Farm Hospital site took part in a very successful Construct with us Event in March at The Nightingale Academy in Enfield. Working with our preferred plant suppliers, the event aimed to reach out to future talent and change perceptions of our industry, encouraging the younger generation to consider construction as a future career option. There were numerous hands-on activities to try out, plus a careers stall.

Crossrail West Stations Mentor Students to Success

Students from Notting Hill & Ealing High School won the 'Contribution to the Business' Award at the Engineering Education Scheme's recent Celebration Assessment Day. The students took on a real-world engineering task to carry out a BREEAM pre-assessment on the new plans for Southall Station and to try and improve its rating within a budget of £100,000. The group was mentored for six months by one Network Rail and five Taylor Woodrow employees from the Crossrail West Stations project.

The students' work was so good that our team challenged them to pitch their ideas to Crossrail. Crossrail were impressed and are issuing an instruction to improve Southall's BREEAM rating to 'Very Good' and to use the proposed Building Management System in all enhanced stations on the Crossrail West Stations Project.

Sustainability Day at St Helens and Whiston Hospital

This annual event at Whiston and St Helens Hospital is designed to promote sustainability to hospital users through an improved understanding that by healthier living and improved environments, we can reduce the strain on the NHS. For four years running, VINCI Facilities has actively participated in the Sustainability Day celebrations and this year was no exception. In the cafeteria VINCI Facilities hosted sustainability stalls and interactive quizzes. To encourage participation, recycled notepad and pens, bottles of life water, wildlife seeds and fresh fruit were given to the 60-70 people who took part in the quiz.

Regional Awards Recognition for North West Building Division

The North West region of the Building division is the proud recipient of the Insider Property Awards North West Contractor of the Year award 2017. The event, attended by more than 1,100 people, showcases the best of the region's property industry and is a key event in the North West business calendar.

In reviewing the shortlisted entries, the judging panel were *"swayed by VINCI Construction UK's ability in delivering credible projects with an emphasis on delivery on time and to budget."*

The North West region has also made the shortlist at this year's North West Regional Construction Awards for Spire Hospital, which was nominated for Manchester Project of the Year.

Taylor Woodrow Joins BuildForce UK

Julian Gatward, MD of Taylor Woodrow, recently signed the division up as a member of BuildForce UK, an industry-led initiative to encourage military service leavers and veterans into careers in the UK construction sector. In addition, Taylor Woodrow is asking employees if they would like to mentor a service leaver or veteran and provide advice to them about the industry and the various pathways into it.

Taylor Woodrow Helps National Animal Welfare Trust

Members of the Taylor Woodrow team based at Watford are continuing to support the National Animal Welfare Trust using their Stand Out Make a Difference day.

Since 2015, a number of projects have been completed to help with much-needed maintenance of the charity's premises including preparing and painting buildings, planting flowers and clearance works to provide sheltered training areas for animals during the winter months.

So far this year, over 35 team members have helped the centre prepare for an open day and build a beautiful scent garden for the dogs.

Centre Manager, Jackie De Friez, said:

"I just wanted to say a massive thank you for all the hard work and effort everyone put in to make it such a success. We are so impressed this is going to make such a difference. THANK YOU."

The Watford centre was the Trust's first rescue and re-homing centre and continues to re-home up to 500 animals each year.

VINCI 2017 INNOVATION AWARDS

The VINCI Innovation Awards Competition takes place every two years and is one of the ways in which we recognise and showcase the creativity and entrepreneurial spirit of our people, both as teams and individuals.

This year marks the ninth competition. The UK and Ireland Regional Jury took place in May at the Institution of Civil Engineers and the winners will be announced at a prize giving ceremony in September.

The calibre of our judges makes a huge contribution to the very high standard of the competition and we are immensely grateful to everyone who participated, particularly our external judges from Atkins, Thames Tideway, ABI Equipment, Arup, Highways England, Buckinghamshire County Council and the Canals and Rivers Trust.

> *"It's a pleasure to assist you promote innovation in the industry"*
>
> **— Paul Morris, Head of Innovation, Thames Tideway**

> *"I am so impressed (again) at the range of the applications - with the simple being as effective as the complex."*
>
> **— Geoff Hunt, Chief Operating Officer Arup UK, Middle East and Africa**

> *"Judging day was thoroughly enjoyable. It was interesting, fast paced and engaging. We covered a broad range of topics and I was impressed by the general standard of the candidates and their enthusiasm. The whole process, and the way it has been professionally organised and conducted, says a great deal about VINCI as a company and its ethos."*
>
> **— Mark Lee, Managing Director, ABI Equipment**

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